



X-Sender: jimb@pop.mcom.com

Mime-Version: 1.0

Date: Sun, 4 Jun 1995 16:42:29 -0800

To: pmarca, jim@netscape.com (Jim Clark), mikeh,  
todd@netscape.com (Todd Rulon-Miller), pcurrie, rick@netscape.com,  
jsha@netscape.com

From: jbarksdale@netscape.com (Jim Barksdale) Subject: MS visit

**CONFIDENTIAL . . . NOT FOR DISTRIBUTION . . . ATTORNEY CLIENT PRIVILEGED  
INFORMATION**

We can discuss on Monday at estaff but I thought I would give you an update on my visit in Redmond.

Attendees: Dan Rosen head of industry relations?

Paul Maritz SVP Consumer Systems Div (platforms) Nathan Myhrvold SVP Virtual World Group (applications plus MSN and the best title in the bunch)

Attitude: very friendly, non threatening, "you guys at Netscape have done a great job . . . how can we work together". Discussion done with "Bill's blessings"

Generally they want to find ways to work together. Under this pleasant enough goal they were open to many suggestions most of which they made. Examples:

1. Provide us with early disclosure of any "standards or protocols" that would allow us to improve our browser so that it could view and work with any content that would reside on MSN, for example the extensions necessary to view Encarta.
2. The same sort of early stuff for the NT server platforms as #1.
3. We could be the preferred or perhaps exclusive developer of these sorts of products but would not have to agree to restrict ourselves in other "standards and protocols".
4. They would be willing to seriously consider bundling our server software with NT for the customer to evaluate and then pay us directly.
5. They want to work with us to find a way that lets us both profit from our building successful enterprise applications as a privileged ISV partner.
6. If any of the above turn us on they would also like to make an investment in us.
7. The issue of STT was not discussed since there is a meeting already scheduled for

next week but they understand our position that it must be open.

Random comments of interest that indicate where they are coming from:  
"things like Java and viewers like Acrobat are not "(long term winning

strategies in the face of Window95).Therefore come join the winning team.

"the credit card companies want to continue to collect a transaction  
fee by controlling the standards process"

"it has not been made obvious (THATS AN UDERSTATEMENT) that MSN content would be available just like the Mercurey News for a fee to anyone on the net even though they were not a subscriber to MSN or a Windows95 user.We only felt it necessary to build a network to handle the huge new volume created by Windows95 online traffic"I may be wrong but I think this was the most significant statement of the meeting and offers our greatest opportunity.They now have determined that they can't be THE network for the world because this damn Internet THING has snuck in out of nowhere and ruined the strategy.Therefore they are looking for another way to take advantage of this new opportunity.

The next step,if we are interested, would be to get the three of them with Mike and Mark and me with each team having a list of items that they think would be necessary in order to develope this "preferred solutions provider".This meeting should take place as soon as possible.

This group of addressees needs to get together for 3-6 hours as soon as possible to discuss this as well as the current status of our product sytrategy.I'll set this up at estaff meeting.Please bring your calendars.

Questions? Comments?

James L. Barksdale Email:jimb@netscape.com  
Netscape Communications Corp Tel: 415.528.2700  
501 East Middlefield Rd Fax: 415.528.4126  
Mountain View, Ca 94043